

\*Attendance at the Board and the Audit and Supervisory Committee is the status in fiscal 2022.  
\*The number of shares owned is the number as of the end of March 2022.

Director (Except for the director who is an audit and supervisory committee member)



**Masanori Okuda**  
Representative Director, President

Governance

- Attendance at the Board: 12/13 (92%)
- Number of shares owned: 47,020

Apr. 1974 Joined the Company  
Apr. 2007 Executive Officer  
General Manager of Tobu Juken Sales Control  
Apr. 2008 Senior Executive Officer  
General Manager of Juken Sales Control and General Manager of Tobu Sales Control  
June 2008 Director, Senior Executive Officer  
Apr. 2009 Director, Managing Executive Officer  
Tokyo Representative and General Manager of Juken Sales Control  
Apr. 2010 General Manager of Juken Sales  
June 2011 General Manager of Sales, Manager of New Development Sales, and General Manager of the Tokyo Office  
Apr. 2012 Director, Senior Managing Executive Officer  
General Manager of the Tokyo Office  
June 2013 Representative Director, Senior Managing Director, and Senior Managing Executive Officer  
Oct. 2013 General Manager of Procurement Innovation and General Manager of the Tokyo Office  
Apr. 2014 Representative Director, Representative President and Executive Officer  
June 2018 Representative Director, President (present)



**Koshin Nomura**  
Representative Director,  
Managing Executive Officer

- Number of shares owned: 8,500

Apr. 1983 Joined the Company  
Apr. 2006 Manager of DAIKEN Industries (Ningbo) Corporation  
Apr. 2011 Manager of Building Products Development Department of the Company  
Apr. 2013 Division Manager of Interior Products  
Apr. 2015 Executive Officer  
Deputy General Manager of Products Head Office and Division Manager of Building Products  
Apr. 2016 Deputy General Manager of Products Head Office and Department  
Manager of New Business Development  
Apr. 2017 Senior Executive Officer  
Manager of Finance and Accounting Department  
Apr. 2018 Manager of Corporate Planning Department  
Apr. 2019 General Manager of General Development and IT・Logistics  
Apr. 2020 Managing Executive Officer  
General Manager of Domestic Manufacturing  
Apr. 2021 General Manager of Domestic Manufacturing and Division Manager of Home Furnishings  
Apr. 2022 Responsible for Domestic Business and New Domestic Business  
General Manager of the Tokyo Office (present)  
June 2022 Representative Director, Managing Executive Officer (present)



**Takeshi Nagata**  
Director, Managing Executive  
Officer

- Number of shares owned: 8,930

Apr. 1985 Joined ITOCHU Corporation  
Jan. 2006 Acting Manager of Wood Material and Building Material Department and Chief of Wood Building Materials Section  
Feb. 2009 Senior Executive Director of DAIKEN NEW ZEALAND LIMITED (Stationed in Christchurch)  
June 2012 PT. ITOCHU Indonesia (Stationed in Jakarta)  
Apr. 2014 Acting Manager of Wood Products & Materials Department of ITOCHU Corporation  
July 2014 Acting Manager of Wood Products & Materials Department, and Planning and Administration Department, ICT, General Products & Realty Company  
Apr. 2015 Deputy General Manager of Overseas Business Group of the company  
Mar. 2017 Retired from ITOCHU Corporation  
Apr. 2017 Executive Officer of the Company  
General Manager of Overseas Business Group and Department Manager of Overseas Business Planning  
June 2017 Outside Director of HOKUSHIN Co., Ltd. (present)  
Apr. 2019 Senior Executive Officer of the Company  
General Manager of Overseas Business  
Apr. 2020 Deputy General Manager of Overseas Business Headquarters and General Manager of MDF Business Division  
Apr. 2021 General Manager of Overseas Business, Manager of Asia Business Department, and Manager of North America Business Department  
Apr. 2022 Managing Executive Officer  
Responsible for Overseas Business and New Overseas Business  
Manager of North America Business Department (present)  
June 2022 Director, Managing Executive Officer (present)



**Masatoshi Maki**  
Director

- Number of shares owned: 0

Apr. 1987 Joined ITOCHU Corporation  
Apr. 2000 Chief of Construction Section 2 of Construction & Realty Department  
Apr. 2005 Acting Manager of Construction & Realty Department  
Apr. 2006 Acting Manager of Construction & Realty Department No. 1  
Apr. 2009 General Manager of Construction & Realty Department No. 2  
Apr. 2011 Director of China Construction & Realty Division (Stationed in Shanghai), ITOCHU SHANGHAI LTD.  
Apr. 2013 Director of China ICT, General Products & Realty Group (Stationed in Shanghai), ITOCHU SHANGHAI LTD.  
Apr. 2014 Deputy Chief Operating Officer of Construction, Realty & Financial Business Division  
Apr. 2015 Deputy Chief Operating Officer of Construction, Realty & Logistics Division  
Apr. 2016 Chief Operating Officer of Construction, Realty & Logistics Business Division  
Apr. 2019 Executive Officer (present)  
Chief Operating Officer of Construction & Real Estate Division  
Apr. 2022 President of General Products & Realty Company (present)  
June 2022 Director of the Company (present)

Director who is an audit and supervisory committee member



**Takashi Aihara**  
Director, Audit & Supervisory  
Committee Member (Full-time)

- Attendance at the Board: 13/13 (100%)
- Attendance at the Audit & Supervisory Committee: 10/10 (100%)
- Number of shares owned: 11,960

Apr. 2001 Professor of School and Graduate School of Law and Politics, KWANSEI GAKUIN UNIVERSITY  
Aug. 2003 Director and Manager of IR Planning of Takara Printing Co., Ltd.  
Mar. 2006 Outside Audit & Supervisory Board Member of Urban Life Co., Ltd.  
Aug. 2006 Director and Executive Officer responsible for IR business development of Takara Printing Co., Ltd.  
Feb. 2008 Registered lawyer (present)  
June 2010 Outside Audit & Supervisory Board Member of the Company  
Jan. 2011 Member of the Ninth Tender Monitoring Committee of Ministry of Finance  
Apr. 2011 Member of the Committee of Monitoring Mint Contracts (Independent Administrative Institution)  
June 2011 Outside Director of the Company  
June 2017 Representative Director, Senior Managing Director, and Senior Managing Executive Officer  
June 2018 Representative Director, Senior Managing Executive Officer  
Apr. 2021 Responsible for the Head Office and crisis management (present)  
June 2021 Director, Audit & Supervisory Committee Member (full-time) (present)



**Takashi Terubayashi**  
Director, Audit & Supervisory  
Committee Member (Full-time)

- Attendance at the Board: 13/13 (100%)
- Attendance at the Audit & Supervisory Committee: 10/10 (100%)
- Number of shares owned: 14,610

Apr. 1980 Joined the Company  
Apr. 2011 Executive Officer  
Apr. 2012 Senior Executive Officer  
Manager of General Affairs and HR and Manager of the Secretarial Office  
Apr. 2013 Managing Executive Officer  
Manager of Management Planning Department and Manager of the Secretarial Office  
June 2013 Director, Managing Executive Officer  
Apr. 2014 Manager of Management Planning Department, Manager of the New Business Development Office, and Manager of the Secretarial Office  
Apr. 2015 Manager of Finance and Accounting  
Apr. 2017 Director, Senior Managing Executive Officer  
June 2017 Representative Director, Senior Managing Director, and Senior Managing Executive Officer  
June 2018 Representative Director, Senior Managing Executive Officer  
June 2019 Audit & Supervisory Board Member  
June 2021 Director, Audit & Supervisory Committee Member (full-time) (present)



**Shingo Ishizaki**  
Outside Director, Audit &  
Supervisory Committee Member

Independent  
Governance Committee Chairperson

- Attendance at the Board: 13/13 (100%)
- Attendance at the Audit & Supervisory Committee: 10/10 (100%)
- Number of shares owned: 0

Apr. 1979 Joined Yamaichi Securities Co., Ltd.  
Apr. 1998 Joined Merrill Lynch Japan Securities Co., Ltd.  
July 2001 Joined UFJ Capital Markets Securities Co., Ltd. (present Mitsubishi UFJ Morgan Stanley Securities Co., Ltd.)  
Oct. 2004 Joined Mizuho Securities Co., Ltd.  
Executive Manager of Investment Banking Group  
Apr. 2009 Managing Executive Officer and Kansai Investment Banking Group Leader  
Apr. 2010 Managing Executive Officer and Kansai and Western Japan Investment Banking Group Leader  
June 2015 Special Adviser of Sekisui House, Ltd.  
Special Adviser of Sekisui Plastics Co., Ltd.  
Apr. 2018 President and Representative Director of SI Management Co., Ltd. (present)  
June 2019 Outside Audit & Supervisory Board Member of the Company  
June 2020 Outside Director of the Company  
Apr. 2021 Adviser of Asahi Broadcasting Group Holdings Corporation (present)  
June 2021 Outside Director, Audit & Supervisory Committee Member of the Company (present)



**Yuko Asami**  
Outside Director, Audit &  
Supervisory Committee Member

Independent  
Governance

- Attendance at the Board: 13/13 (100%)
- Attendance at the Audit & Supervisory Committee: 10/10 (100%)
- Number of shares owned: 0

Apr. 2000 Full-time instructor, Faculty of Economics, Gakushuin University  
Feb. 2002 Member of performance report project, Accounting Standards Board of Japan  
Apr. 2003 Assistant Professor, Faculty of Economics, Gakushuin University  
Apr. 2008 Professor, Faculty of Economics, Gakushuin University (present)  
Feb. 2010 Member of the Evaluation Committee for the Incorporated Administrative Agency (Independent administrative institution), Ministry of Finance  
Acting chairman of the working group of the Organization for Small and Medium Enterprises and Regional Innovation of the same committee  
Temporary member of the Business Accounting Council, Financial Services Agency  
Apr. 2012 Member of the advisory committee of economics, subcommittee of the establishment of the university, council of the establishment of the university and incorporated educational institution, Ministry of Education, Culture, Sports, Science and Technology  
Apr. 2014 Vice President, Gakushuin University  
June 2018 Outside Audit & Supervisory Board Member of the Company  
Apr. 2019 Chairperson and Professor, Graduate School of Management, Gakushuin University (present)  
June 2019 Member of the Certified Public Accountants and Auditing Oversight Board, Financial Services Agency (present)  
Member of Standards Advisory Council, Financial Accounting Standards Foundation (present)  
Dec. 2019 Japan Society for the Promotion of Science, Member of the Committee on Grants-in-Aid for Scientific Research (present)  
Jan. 2020 Examiner of Certified Public Tax Accountant Examination, National Tax Agency (present)  
Sep. 2020 Auditor of Ibaraki University (present)  
June 2021 Outside Director, Audit & Supervisory Committee Member of the Company (present)



**Kiyoshi Mukohara**  
Outside Director, Audit &  
Supervisory Committee Member

Independent  
Governance

- Attendance at the Board: 13/13 (100%)
- Attendance at the Audit & Supervisory Committee: 10/10 (100%)
- Number of shares owned: 0

Apr. 1975 Joined The Sumitomo Trust and Banking Company, Limited (present Sumitomo Mitsui Trust Bank, Limited)  
June 2006 Director and Managing Executive Officer  
June 2008 Representative Director and Senior Managing Executive Officer  
Apr. 2011 Representative Director and Deputy President Executive Officer  
Representative Director and Deputy President of SUMITOMO MITSUI TRUST HOLDINGS, INC.  
Apr. 2012 Representative Director, Deputy Chairman of Sumitomo Mitsui Trust Bank, Limited  
Representative Director of SUMITOMO MITSUI TRUST HOLDINGS, INC.  
Apr. 2015 Corporate Advisor of Sumitomo Mitsui Trust Bank, Limited  
June 2015 Retired from Director of SUMITOMO MITSUI TRUST HOLDINGS, INC.  
June 2016 Outside Audit & Supervisory Board Member of Rengo Co., Ltd.  
Apr. 2018 Executive Advisor of Sumitomo Mitsui Trust Bank, Limited  
Mar. 2019 Advisor of Sumitomo Mitsui Trust Research Institute Co., Ltd. (present)  
June 2020 Outside Audit & Supervisory Board Member of the Company  
June 2021 Outside Director, Audit & Supervisory Committee Member of the Company (present)