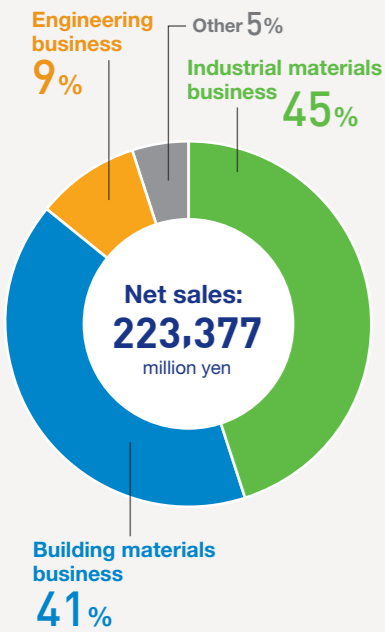


# Summary of Businesses

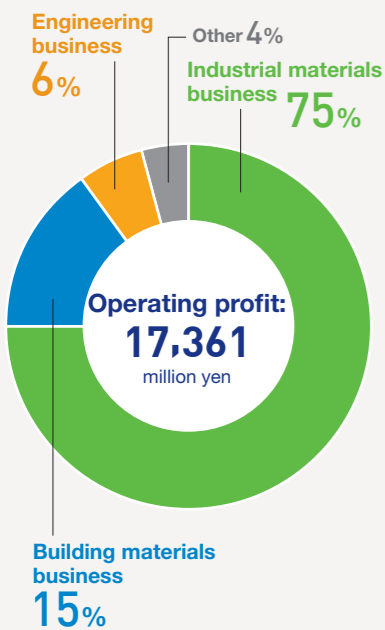
## Sales Breakdown by Segment

(Fiscal 2022)

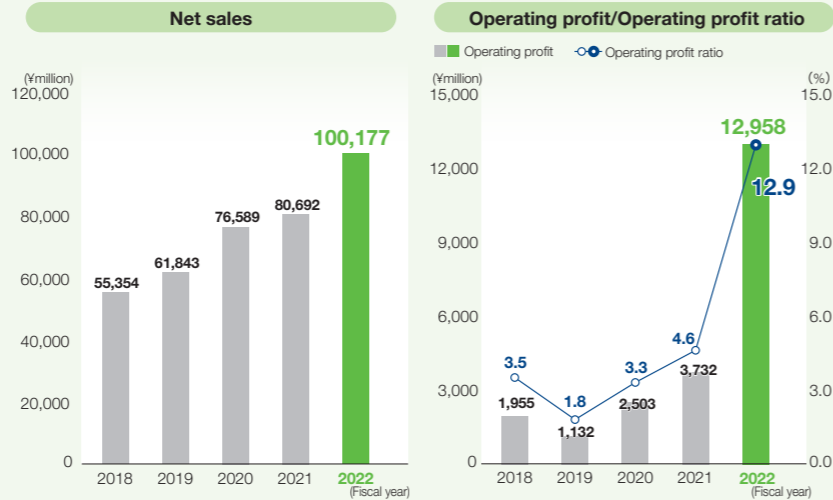


## Operating Profit Breakdown by Segment

(Fiscal 2022)



## Industrial materials business



### Results in Fiscal 2022

Net sales in the industrial materials business in fiscal 2022 decreased because of the sale of a domestic MDF sales subsidiary, but because of the increase in MDF sales in the global market, the increase in LVL sales in the U.S. housing market, the increase in sales of materials for tatami mats in the domestic new home market and the renovation market, and the increase in DAILITE sales for public and commercial buildings, revenues increased. Regarding operating profit, in addition to the effect of increased revenues above, as we proceeded with rationalization, cost reduction, and incorporation of the increases in raw material prices and marine transportation costs into selling prices, as the market prices of wood products hovered at the high level on the background of strong housing demand in the U.S., and as we strived to expand the sales of the products with high added value, such as antiseptic LVL and high-strength LVL, revenues increased. As a result of the above, net sales amounted to 100,177 million yen (up 24.1% year-on-year) and operating profit amounted to 12,958 million yen (up 247.2% year-on-year).

### Production Plants

- Okayama Plant
- Takahagi Plant

### Subsidiaries part of the Group

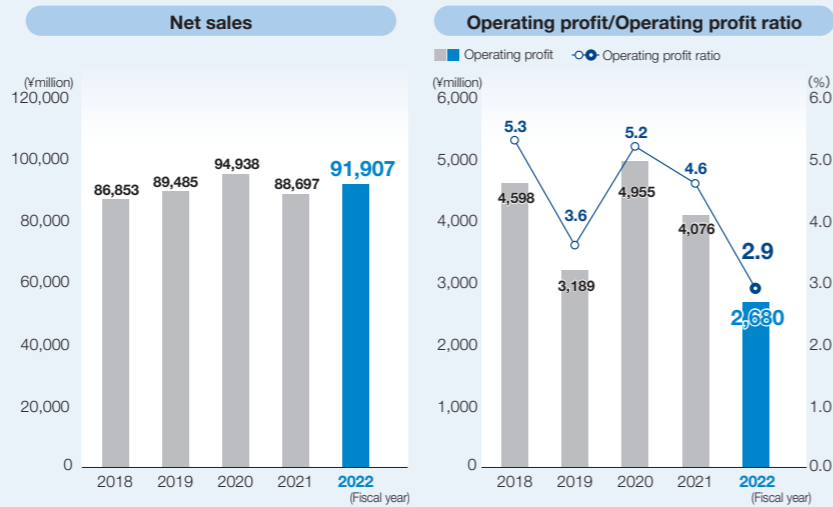
- Dai-tac Corporation
- Aizu Daiken Corporation
- Nichinan Daiken Co., Ltd.
- Eco Techno Co., Ltd.
- DAIKEN NEW ZEALAND LIMITED (New Zealand)
- DAIKEN SOUTHLAND LIMITED (New Zealand)
- DAIKEN SARAWAK SDN. BHD. (Malaysia)
- DAIKEN MIRI SDN. BHD. (Malaysia)
- CIPA Lumber Co., Ltd. (Canada)
- PACIFIC WOODTECH CORPORATION (USA)

### Nikkei Architecture Rankings of the Building Materials and Equipment Manufacturers that the Readers Want to Adopt in 2021

**Second place in the Inorganic Bearing Surface Category**

A questionnaire survey for the readers in regard to their intention to adopt building materials and equipment manufacturers' products  
The November 25, 2021 issue

## Building materials business



### Results in Fiscal 2022

Net sales in the building materials business in fiscal 2022 suffered from the influence of the decrease in sales due to door and flooring delivery delays and a limitation on orders received during the fourth quarter consolidated accounting period, but as we increased the sales of flooring, doors, and sound products for the new home market, renovation market, and public and commercial buildings during the third quarter consolidated accounting period, revenues increased. Regarding operating profit, although we proceeded with rationalization, cost reduction, and incorporation into the selling prices for the increases in raw material prices, such as plywood, we also suffered from the influence of decreased revenues during the fourth quarter consolidated accounting period due to delivery delays and a limitation on orders received, we could not absorb them, and revenues decreased. As a result of the above, net sales amounted to 91,907 million yen (up 3.6% year-on-year) and operating profit amounted to 2.68 billion yen (down 34.3% year-on-year).

### Production Plants

- Inami Plant
- Mie Plant

### Subsidiaries part of the Group

- Daifit Co., Ltd.
- Dai-wood Corporation
- Setouchi Kakoh Co., Ltd.
- Toyama Juki Co., Ltd.
- T.O FLOORING CO., LTD.
- DAIKEN Industries (Ningbo) Corporation (China)
- DAIKEN (Shanghai) Corporation (China)
- PT. DAIKEN DHARMA INDONESIA (Indonesia)

### Nikkei Architecture Rankings of the Building Materials and Equipment Manufacturers that the Readers Want to Adopt in 2021

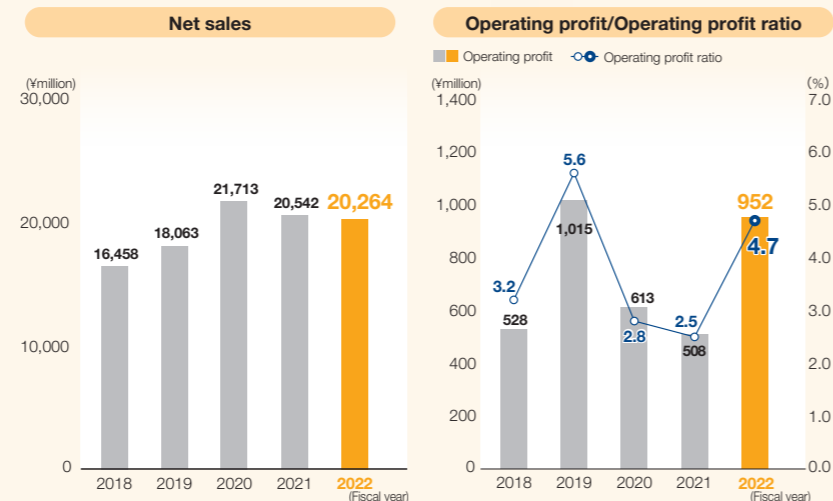
**First place in the Composite Flooring Category**

A questionnaire survey for the readers in regard to their intention to adopt building materials and equipment manufacturers' products  
The November 25, 2021 issue

**Second place in the Home Interior Door Category**

A questionnaire survey for the readers in regard to their intention to adopt building materials and equipment manufacturers' products  
The November 25, 2021 issue

## Engineering Business



### Results in Fiscal 2022

Regarding net sales in the engineering business in fiscal 2022, because of the decrease in interior projects for office buildings, revenues decreased. Regarding operating profit, as apartment renovation we engaged in the Tokyo metropolitan area was favorable, profitability improved, and revenues increased. As a result of the above, net sales amounted to 20,264 million yen (down 1.4% year-on-year) and operating profit amounted to 952 million yen (up 87.5% year-on-year).

### Subsidiaries part of the Group

- DAIKEN ENGINEERING CORPORATION
- Koukou Sangyo Corporation
- Sankei Corporation
- Smileup Corporation
- ReformQ Co., Ltd.
- PAC SYSTEM Co., Ltd.
- T.O FLOORING CO., LTD. (construction)



Our apartment renovation project