

Eleven-Year Financial Summary

(¥million)
6,000

■ Profit attributable to owners of parent

○ ROE (Return on equity)

5,000

4,000

3,000

2,000

1,000

0

(¥million)	Fiscal 2011	Fiscal 2012	Fiscal 2013	Fiscal 2014
Net sales	141,506	151,209	158,153	180,392
Cost of sales	102,345	113,189	119,121	137,693
Gross profit	39,161	38,020	39,031	42,699
Selling, general, and administrative expenses	34,812	33,477	34,327	39,121
Operating profit	4,349	4,542	4,703	3,577
Ordinary profit	4,373	4,600	5,669	5,025
Profit before income taxes	3,464	1,893	2,373	4,617
Profit attributable to owners of parent	1,375	874	1,318	2,546
ROE (Return on equity)	4.1%	2.6%	3.8%	7.0%
ROA (Return on assets)	3.6%	3.8%	4.4%	3.8%
Gross profit margin	27.7%	25.1%	24.7%	23.7%
Selling, general, and administrative expenses ratio	24.6%	22.1%	21.7%	21.7%
Operating profit ratio	3.1%	3.0%	3.0%	2.0%
Ordinary profit ratio	3.1%	3.0%	3.6%	2.8%
Cash flows from operating activities	4,438	9,074	2,624	9,663
Cash flows from investing activities	(2,618)	(3,218)	(2,033)	(5,168)
Cash flows from financing activities	(7,095)	(1,929)	224	(1,054)
Free cash flows	1,819	5,856	591	4,494
Capital investments	3,765	2,758	4,036	3,274
Depreciation	4,574	4,217	4,107	3,990
R&D expenses	1,464	1,470	1,453	1,342
Total assets	115,969	125,469	131,618	135,890
Net assets	36,839	36,949	39,870	41,419
Shareholder equity	33,306	33,569	36,002	37,154
Shareholder equity ratio	28.7%	26.8%	27.4%	27.3%
Interest-bearing debts	33,720	32,865	34,506	34,599
D/E ratio (times)	1.01	0.98	0.96	0.93
Book value per share (BPS) (¥)	1,327.08	1,337.57	1,434.53	1,480.47
Earnings per share (EPS) (¥)	54.41	34.83	52.53	101.46
Dividend per share (¥)	31.25	37.50	37.50	37.50
Dividend payout ratio	57.4%	107.7%	71.4%	37.0%
Total dividend	786	941	941	941
Market capitalization	38,650	35,888	32,249	35,260
Employees (Consolidated) (Persons)	3,189	3,183	3,194	3,141

(Note) 1. The company consolidated shares at a rate of one share per five as of October 1, 2016. The past figures were also consolidated retrospectively for ease of comparison.

2. For more information about our financial statements, please refer to our securities report posted on our website. <https://www.daiken-ad.com/en/ir/>

3. Free cash flows = Cash flows from operating activities + Cash flows from investing activities

4. Debt-equity ratio = Interest-bearing debts / shareholder equity (times)

