

10-Year Summary of Consolidated Financial Data

	Fiscal year ended March 2008	Fiscal year ended March 2009	Fiscal year ended March 2010	Fiscal year ended March 2011
Net sales	166,588	150,325	140,936	141,506
Operating profit	2,896	1,830	3,010	4,349
Ordinary profit	2,613	1,331	2,819	4,373
Profit attributable to owners of parent	791	598	511	1,375
Capital expenditures	4,490	2,934	2,785	3,765
Depreciation	3,927	4,054	4,197	4,574
R&D expenses	1,657	1,526	1,471	1,464
Cash flows from operating activities	(3,776)	1,805	3,141	4,438
Cash flows from investing activities	(4,566)	(2,897)	(3,286)	(2,618)
Cash flows from financing activities	3,699	(1,793)	1,135	(7,095)
Free cash flows	(8,343)	(1,091)	(145)	1,819
Total assets	132,875	125,080	123,862	115,969
Net assets	37,053	34,562	36,663	36,839
Book value per share (BPS) (¥)	1,329.29	1,233.28	1,302.61	1,327.08
Earnings per share (EPS) (¥)	30.37	23.18	20.04	54.41
Dividend per share (¥)	37.50	31.25	25.00	31.25
Dividend payout ratio (%)	123.6%	134.7%	124.8%	57.4%
Equity ratio (%)	26.0%	25.2%	26.8%	28.7%
Return on equity (ROE) (%)	2.2%	1.8%	1.6%	4.1%
Return on assets (ROA) (%)	1.9%	1.0%	2.3%	3.6%
Operating profit ratio (%)	1.7%	1.2%	2.1%	3.1%
Employees (Consolidated) (Persons)	3,414	3,252	3,255	3,189

* As we consolidated shares at a rate of one share per five ordinary shares as of October 1, 2016, we conducted retroactive adjustment calculations to make it easy to compare figures.

* For more information about our financial statements, please refer to our securities report posted on our website. <https://www.daiken.jp/company/ir/document/>

(¥million)

Fiscal year ended March 2012	Fiscal year ended March 2013	Fiscal year ended March 2014	Fiscal year ended March 2015	Fiscal year ended March 2016	Fiscal year ended March 2017
151,209	158,153	180,392	168,833	168,141	168,848
4,542	4,703	3,577	3,452	5,586	8,515
4,600	5,669	5,025	4,648	5,281	9,021
874	1,318	2,546	2,736	3,988	5,116
2,758	4,036	3,274	3,206	3,508	4,757
4,217	4,107	3,990	4,093	4,068	3,506
1,470	1,453	1,342	1,349	1,430	1,477
9,074	2,624	9,663	9,299	6,016	10,547
(3,218)	(2,033)	(5,168)	(4,072)	(5,972)	(4,231)
(1,929)	224	(1,054)	(2,635)	(5,486)	(6,741)
5,856	591	4,494	5,227	43	6,316
125,469	131,618	135,890	135,596	130,315	132,171
36,949	39,870	41,419	44,984	43,833	49,086
1,337.57	1,434.53	1,480.47	1,669.47	1,692.28	1,933.96
34.83	52.53	101.46	111.70	164.67	212.26
37.50	37.50	37.50	37.50	50.00	64.00
107.7%	71.4%	37.0%	33.6%	30.4%	30.2%
26.8%	27.4%	27.3%	29.9%	31.3%	35.3%
2.6%	3.8%	7.0%	7.0%	9.8%	11.7%
3.8%	4.4%	3.8%	3.4%	4.0%	6.9%
3.0%	3.0%	2.0%	2.0%	3.3%	5.0%
3,183	3,194	3,141	3,191	3,060	3,071